

APPENDIX A *Overview cutback measures (continued on next page)*

Most important measures of the “Masterplan DJI”	Explanation		Estimated budgetary reduction in millions in 2018 ⁱ	
	Masterplan I	Masterplan II	Masterplan I	Masterplan II
Closing prisons	Closing down 26 prison locations (out of 55), Reduction of 3400 FTE.	Closing down 19 prison locations (out of 55), Reduction of 2000 FTE.	92 + 29 (sum of two measures below)	16 +31 (sum of two measures below)
Electronic detention	Making use of electronic detention so that detainees can fulfil their prison time at home.	Making use of electronic detention for a limited amount of inmates, who are allowed to work outside prison.	92	16
Increased number of multi-person cells	Increasing the number of inmates that are sharing a cell, from 1431 to 2856.	Increasing the number of inmates that are sharing a cell, from 1431 to 3060.	29	31
Austerity measures prison regimes	Less time for sports, leisure, and work (which are relatively expensive) for detainees.	Less time for sports, leisure, and work (which are relatively expensive) for detainees.	10	8
Reduction of the reserve capacity	Decreasing the backup capacity of prison cells.	Decreasing the backup capacity of prison cells.	11	11

Most important measures of the “Masterplan DJI”	Explanation		Estimated budgetary reduction in millions in 2018 ⁱⁱ	
	Masterplan I	Masterplan II	Masterplan I	Masterplan II
Cutbacks for mental institutions and juvenile penitentiary institutions	Decreasing the number of mental health institutions and juvenile penitentiary institutions	Decreasing the number of mental health institutions and juvenile penitentiary institutions	56	56
Various efficiency cuts	-	-	98	98
Total amount of cutbacks			343	267

APPENDIX B *List of respondents*

Organizationⁱⁱⁱ	Number of interviewees
Prisons	7
Executive Agency DJI	8
Ministry of Safety & Justice	6
Other civil servants (policy advisors)	2
Political principals (not recorded)	1
Other political actors (not recorded)	2
Total	26

APPENDIX C *Policy documents*

Document	(Publicly) released
1. Masterplan DJI	March 19 th 2013
2. Refined Masterplan DJI	June 19 th 2013
3. Internal (Leaked) concept plans closing prisons	Undated (released November 11 th 2013)
4. Internal Departmental policy evaluation	April 2013
5. Internal Cost-efficiency analysis	March 5 th 2013
6. Internal Personnel Policyplan	July 1 st 2013
7. Internal Q&A Masterplan DJI	Undated
8. Minutes of Parliamentary meeting	
a. Minutes debate January 24 th 2013	January 24 th 2013
b. Document number 24587-503	April 24 th 2013
c. Document number 24587-507	May 27 th 2013
d. Minutes debate March 14 th 2013	March 14 th 2013
e. Minutes debate June 6 th 2013	June 6 th 2013
9. Letters to parliament	

a. Document number 24587-490	March 22 nd 2013
b. Document number 24587-506	May 17 th 2013
c. Document number 24587-508	June 4 th 2013
d. Document number 24587-509	June 11 th 2013
e. Document number 24587-510	June 19 th 2013
f. Document number 24587-534	August 28 th 2013
g. Document number 24587-535	November 5 th 2013
h. Document number 24587-564	November 12 th 2013
i. Document number 24587-135	November 12 th 2013
j. Document number 24587-568	June 17 th 2013
10. Letter by the Association of Prison Directors	April 4 th 2013

ⁱ Most cutback management measures take some time to be realized and hence to pay off, thus we display the amount of money that would structurally (as of 2018) be cut from the budget.

ⁱⁱ Most cutback management measures take some time to be realized and hence to pay off, thus we display the amount of money that would structurally (as of 2018) be cut from the budget.

ⁱⁱⁱ As interviewees was promised anonymity, the list of respondents only contains more general information on the interviewed persons for this study.